

Grant Writing Basics for Nonprofit Organizations

Overview of Grant Basics

- Giving overview
- Is your Organization Ready to Apply for Grants?
- Funders and Sources for Finding \$\$
- Telling a Good Story, story elements
- The Proposal process
- After the award

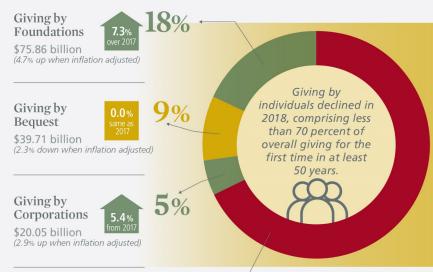
How much did Americans give in 2018?

27.71 billion

Americans gave \$427.71 billion to charity in 2018 in a complex year for charitable giving.

Where did the generosity come from?

Contributions by source (by percentage of the total)



Giving by **Individuals**

\$292.09 billion (3.4% down when inflation adjusted)

> Visit www.GivingUSA.org to learn more and to order your copy of Giving USA 2019: The Annual Report on Philanthropy for the Year 2018.

All figures on this infographic are reported in current dollars unless otherwise noted.



Giving to foundations decreased the most, after experiencing strong double-digit growth in the year prior.

Where are all the charitable dollars going?

Contributions by source (by percentage of the total)

international affairs showed % of total % change inflation the largest giving in 2018 growth in 2018 **29**% to Religion | \$124.52 billion ↓ -1.5% -3.9% of any sector. 🄀 14% to Education | \$58.72 billion ↓ -1,3% -3,7% **12**% to Human Services | \$51.54 billion = -0.3% -2.7% 12% to Foundations | \$50.29 billion \downarrow -6.9% -9.1% 5 10% to Health | \$40.78 billion = 0.1% -2.3% \$ 7% to Public-Society Benefit | \$31.21 billion \ -3.7% -6.0% 5% to International Affairs | \$22.88 billion 1 9.6% 7.0% % 5% to Arts, Culture, and Humanities | \$19.49 billion = 0.3% -2.1% 3% to Environment/Animals | \$12.70 billion 1 3.6% 1.2% 2% to Individuals | \$9.06 billion



Giving Shared intelligence

Giving to

Shared intelligence

indicates growth in current dollars with a decline after adjusted for inflation



LILLY FAMILY SCHOOL OF PHILANTHROPY

Giving USA Foundation ™, The Giving Institute, and the Indiana University Lilly Family School of Philanthropy are pleased to continue their partnership in providing the most comprehensive, longest-running, and most rigourously researched resource on U.S. charitable giving, Giving USA: The Annual Report on Philanthropy. It is a privilege to report on the generosity of Americans and related historical trends on U.S. charitable giving.

Are you ready to apply for grant?

- Funding is not the issue
- Fund your program, not a project
- Good planning = funding
- Grant assistance is available



Set funding priorities

- Operating program funding
- Projects funding for a program
- Capital/equipment
- Capacity building to expand programs, services

Develop a Program Plan

- What is your vision?
- Who will be helped?
- What need are you trying to solve?
- How does the solution fit the need?
- Do projects contribute to mission goals?

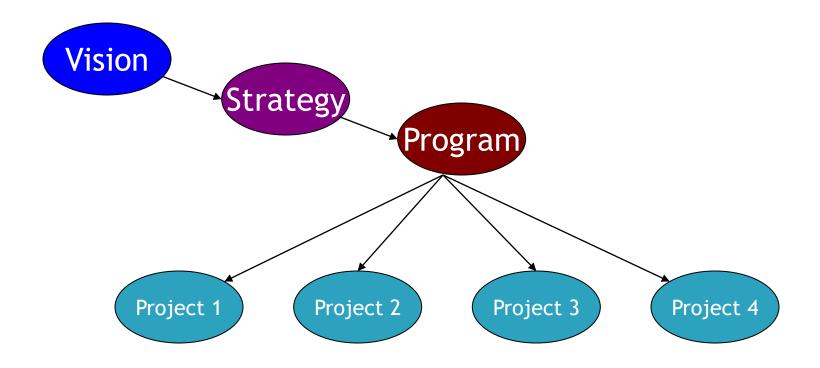
Getting started

Checklist for grant readiness



- Develop project ideas
- Identify potential funders, matchmaking
- Target the proposal to specific funders
- Administer the grant once you get it

Program or Project Plan



Audience and Users

- Each proposal will have a specific audience
 - Community members
 - K-16 and Life-Long Learners
 - Business Community
- What are your services and products?
- How will they be delivered to the target audience?

Foundation funding



Charities













CHARITABLE ORGS

CHARITABLE TRUSTS

CORPORATIONS

TRAINING





COMMERCIAL FUNDRAISERS

Emergency changes to nonprofit corporation meetings



Services that remain available



Answers to questions donors ask frequently

Q Simple Organization Search

Q Advanced Organization Search



To improve service to the charities community, nonprofit and business community, and all other customers we serve, we have launched a new online Corporations and Charities Filing System (CCFS)

• Create and file your Charitable Organization, Fundraiser, and Charitable Trust;



Corporations & Charities Filing System



Organization Search

Download Forms

Reducing Unwanted Solicitations

Charitable Organizations

Annual Information Return From Tax-exempt **Organizations**

Annual Renewal Requirements

National "Do Not Call" Registry

Consumer FAQ

Starting a Charitable Organization

Charities Advisory Council

Governing Laws and Regulations

WA Secretary of State's Corporations and Charities site. WA Charitable Trust Directory

All Nonprofit Organizations = 34,843

- 501(c)(3) Public Charities = 24,658
- 501(c)(3) Private Foundations = 1,623
- Other 501(c) Nonprofit Organizations = 8,562

Nonprofit Organizations in Washington, 2016

Foundations are

Incorporated non-profit organizations

And they have

- Policies that establish nature and limitation of support they can give
 - Type of program
 - Geographic region
 - Min/max funding
 - Define organizations that can receive funding

Identifying Potential Funders





Regional Funding

- Foundation Center Libraries:
 Search Foundation Directory Online, free access from University of Washington, Tacoma
- Grants by subject <u>www.fundsnetservices.com/</u>
- The Grant Plant Blog www.thegrantplantnm.com/upcoming-grants/

Well matched funders

- Research a network of funders
 - Potential sponsors, donors, foundation sources
- Good match to interests & goals
- Mutual community benefits
- Provide regular small grants
 - Start with small requests
- Periodic larger grants

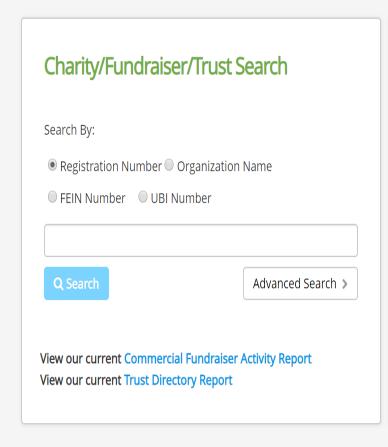


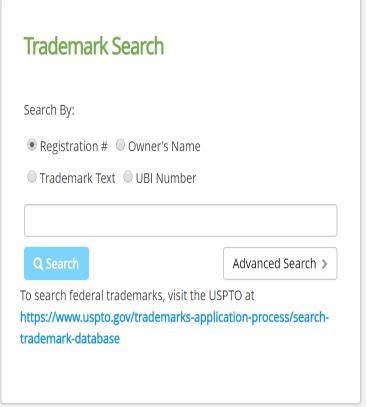
Matchmaking

- Find a foundation that focuses on your type of program
- Be aware of local foundations
 - Many are private no website
 - Talk with local banks about private foundations
 - Newspapers, announcements of awards
 - Remember this is relationship-building

WA Office of the Secretary of State

https://ccfs.sos.wa.gov/#/





OR Department of Justice www.doj.state.or.us/charitable-activities/



DOJ Home / Charities / Wise Giving / Search Oregon Charities

Search Oregon Charities

Charitable Organizations Registered in Oregon

The information in this database relates to charities registered with the Department. Please note that religious and mutual benefit corporations are not required to register and may not be listed

21353

Charitable Organizations registered with the State of Oregon

Download Charity database file

Grant Guidelines Foundation example

- Community Foundation For Southwest Washington
- https://www.cfsww.org/nonprofits/grant-programs/
- Forest Foundation
- http://forestfound.org/program-areas

www.cfsww.org/nonprofits/grant-programs-2/



Q COVID-19 Contact Us DONATE

How We Grant

How You Give Fundholders Nonprofits

Advisors

Our Community

About Us

Grant Programs

From humble beginnings, our competitive grant programs have grown to change thousands of lives, bolster many missions and create a more vibrant community.

Annual Grant Cycles

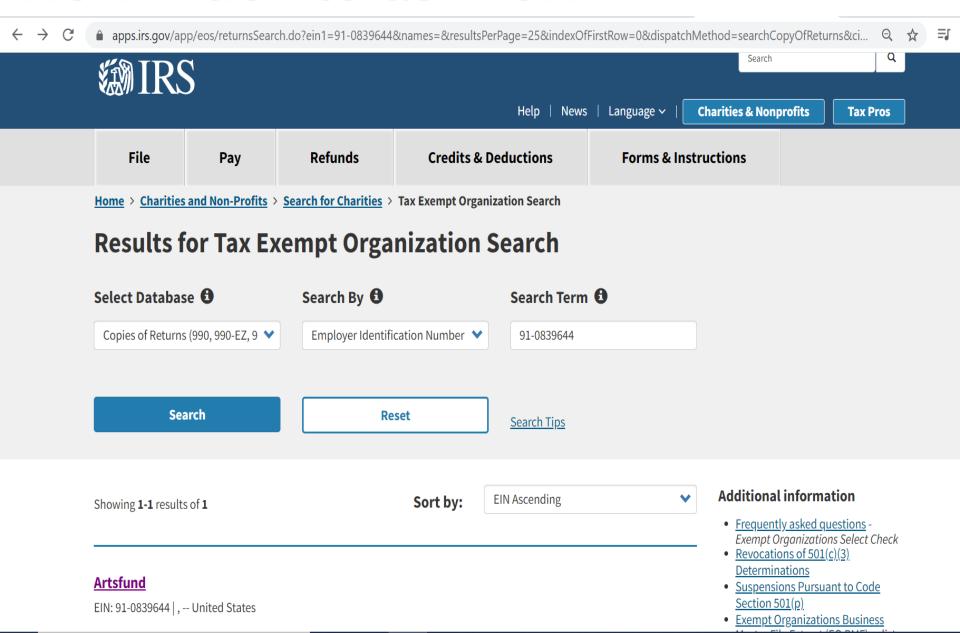
Our discretionary grant programs provide funding for nonprofit projects and programs that serve residents in Clark, Cowlitz and Skamania Counties. We will continue to offer two Focus Grant cycles on the following timeline:

> Cycle 1 opens February 15 | Cycle 1 closes March 31 Cycle 2 opens July 15 | Cycle 2 closes August 31

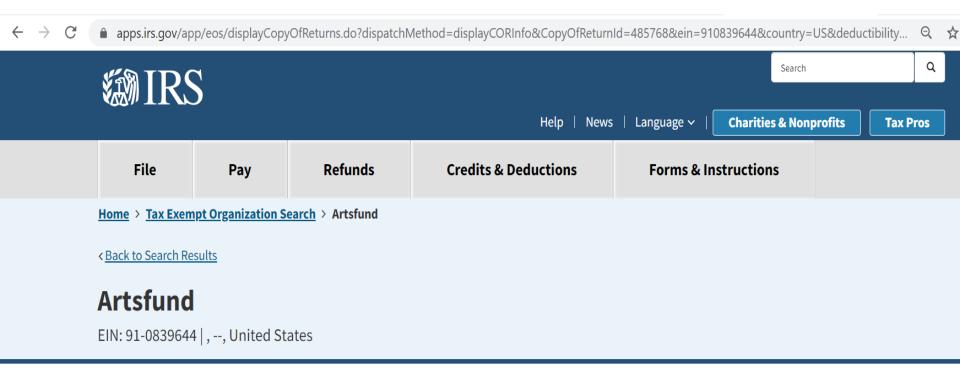
Funding - match foundation goals

- Understand the criteria and goals of the funding organization
- Most require evaluation and assessment planning
- Good project reports establish need for next project

How much to ask for?



IRS 990 search www.irs.gov/charities-and-nonprofits



Copies of Returns (990, 990-EZ, 990-PF, 990-T) **⊕**

Electronic copies (images) of Forms 990, 990-EZ, 990-PF or 990-T returns filed with the IRS by charities and non-profits.

> Tax Year 2017 Form 990

> Tax Year 2017 Form 990T

> Tax Year 2016 Form 990

Funding is awarded when

- Audience need is identified and documented
- The impact and usefulness to community and to target audience is identified
- Clear need for the action is stated
- Data supports proposed activities





Break

Telling a Good Story

Story Example

Olympia, Washington-Based Clean Water Group Eliminates Cholera in 26 Orphanages in the Congo

What's your Story?

- Write a story about the people your organization supports
 - Brief 1-3 paragraphs, description of the impact your organization made in one person's life
- Include information about how your organization was able to help
- Read out loud

- Solving a problem in the community
- Impact is the basis of all the other information in the proposal

Story = connection



Telling a Good Story

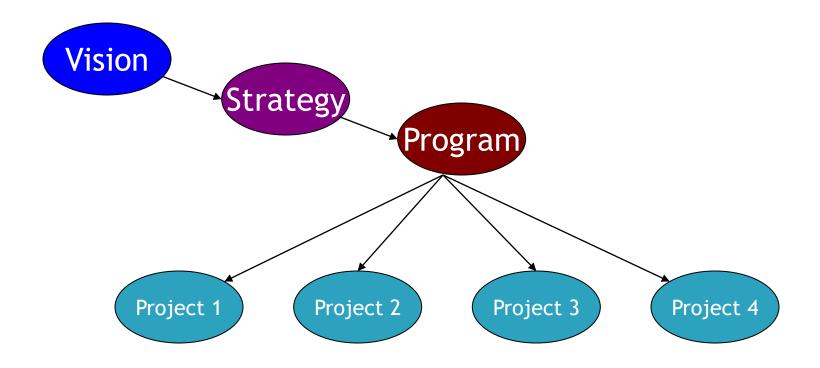
- Help reviewer connect with the situation
- Make it personal
- Pictures are great if allowed
- This helps your proposal stand out

A simple story formula for engaging your donors



The Proposal Process

Program or Project Plan



A written presentation to a foundation in order to make a case for funding

The Proposal



- Represents a program in response to a community need
- Instrument of persuasion
- Promise to the funder to do certain things and follow guidelines & rules

Functions of a Proposal

Excellent proposals

Tell the story about the need that must be addressed



INPUTS



ACTIVITIES SERVICES

OUTPUTS

Quantity of work, products, and participants



The context of the program

- organization's mission
- audience needs

ACTIVITIES

Development & management tasks

SERVICES

Services to audiences

Change in target audience in

- knowledge
- skill
- attitude
- behavior
- status
- condition

Proposal as hypothesis

Conversational and engaging -

We see this community need

We think it can be solved this way.

We think we can implement the solution

- Use facts and statistics, not assumptions
- Describes benefits to community and the funder
- If the funder agrees with the case, you have them "hooked"

Proposal: Need

Describe actions

• What would the results of this solution look like?

 How would the community benefit if the need were satisfied?



Proposal as hypothesis

We believe the outcomes will be this

Will you work with us to see if that's true?



Telling the story your donor wants to hear

moviemondays.com/story-donor/

- Goals/Objectives/Outcomes
- Methodology/Work Plan

Evaluation



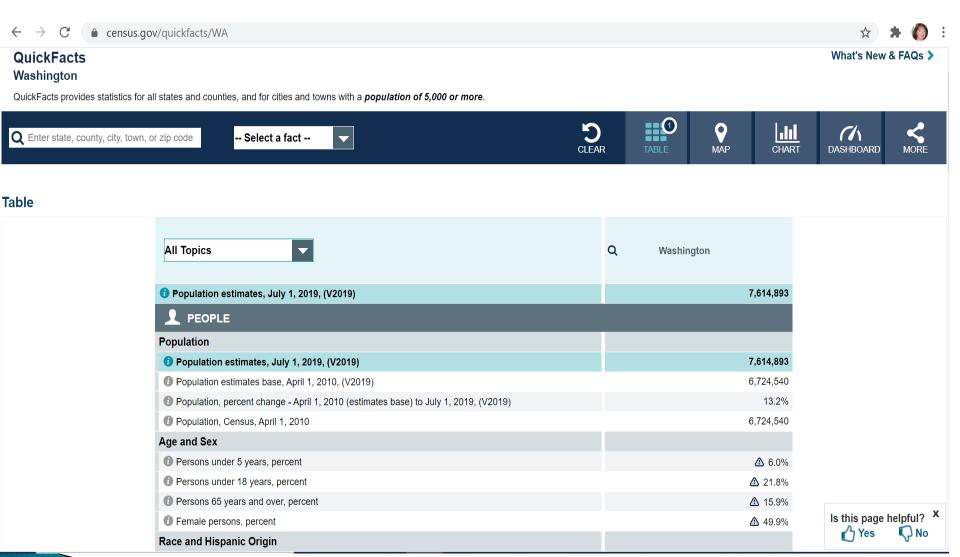
Budget & Supporting Documents

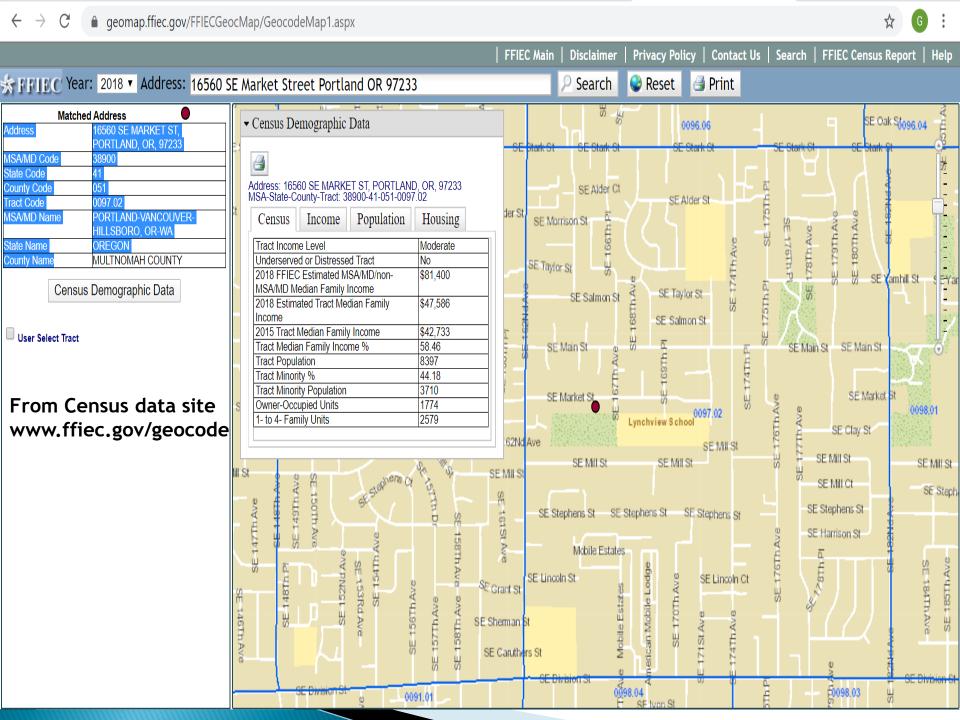
Elements of a Proposal

Proposal: Facts to support case

- Where are those facts and stats?
- Local sources are best, specific
- Who gathers the data you need?

US Census Quick Facts WA





Proposal: Evaluation

How will you and the funder know if the project was successful? If your hypothesis was correct?

Quantify – surveys, focus groups

Proposal budgets

- Funder will request both an organizational budget and a project budget
- Always include the explanation of all costs with brief narrative statements
- Don't forget training costs
- Administration costs

Organizational budgets

- Trend budget shows 1–3 yrs of expenses
- Compares the Revenue trend with the Expense trend
- Budget detail/budget narrative/cost justification
- Administration costs

Project budget spreadsheet example

	Α	В	С	D	E	F	G	Н		
		BUDGET Categories	January	February		April	May	June	July	Aug
		Permanent staff salary and benefits	2,500	2,500	2,500	2,500		2,500		
3		Project staff paid for with grant \$		4,000	4,000	4000	4,000	4,000		
4		Research: Training time and supervision of work			350	350		350		
		Volunteers/students: Training time and supervision of work			1500	1500	1500	1500	1500	
6	Grant	Training costs:		600			800			
7	Grant	Quality control activities: Training time and supervision of quality work						1000	1000	
8		Equipment:								
9		purchase or lease of scanning equipment								
	Grant	purchase of server		4500						
11	Internal	purchase of digital asset management software			7,000					
12		purchase of database or web application software				750				
13	Donation	purchase of image editing software				250				
14		Contract or vender activities:								
15		Scanning and digital capture: per item or per page		460	460	460	460	460	460	
16		web development or design							1000	
17		application programming for enhanced functions								
18	Partners	metadata conversion or enhancement			620	620	620	620	620	
19		Preservation costs:								
20	Internal	Re-housing materials				100	100	100		
21	Internal	Data migration								
22		Backup CDRoms								
23		De-accession plan								
24		Public Relations & Marketing								
-		Produce flyers & online announcements abour project							500	
26		TOTALS	2500	12060	16430	10530	10330	10530	11580	
27										
28										
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35										

Proposal attachments

- Mission, vision, values
- Up-to-date financial statement or 990
- Proof of tax-exempt status 501(c)(3)
 letter of nonprofit determination
- Board of directors with affiliations
- Letters of commitment from partners

Funding - successful grants

- Organization need is not enough
- Impacts on audience described
- Costs and activities justified
- Evaluation & assessment is described
- Report outcomes to funders

Helpful Hints

- Write excellent proposals
- One writer, many contributors
- Outline before writing
- Follow the funder guidelines
- Do your research; get the facts right
- Avoid jargon and acronyms

After the Grant Award

Take Home Concepts

- Administering a grant project is a lot of work
- Reporting, reporting, reporting
- Managing a project and seeing it through to completion is important – consistency

Immediately After You Get the Grant

- Acknowledgement of Award
 - Let funder know you got the letter
 - Usually need to accept the award
- Publicity
 - Can draw attention and set stage for additional funding

Foundation Requirements

- Spend the money
- Reporting requirements
- Revised budget with <u>actual</u> expenditures
- Narrative report telling the success story
- Keep funder posted and pave way for next proposal

Other Grant Management Activities

- Time recording timesheets
- Monitor accomplishments vs. calendar
- Mention funder in publicity
- Staff changes key personnel
- Budget changes report

The Brighter Side of Reporting

Gathering information for reports brings:

- Activity reports for management and boards
- Statistics for annual and other reports
- Opportunities for publicity

Take Home Concepts

- How to Get a Grant, Sara's Story
- www.youtube.com/watch?v=s7mjgJuC294
 - The Grantsmanship Center (TGCi)

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